





# Current and Improved Business Models of Aggregators in European Target Countries

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### This work is part of the BestRES project:



### Best practices and implementation of innovative business models for Renewable Energy Aggregators



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### "Aggregation" and "Aggregators" as defined in BestRES

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### **Aggregation:**

"a coordinated steering of vast amounts and types of consumers and producers"

### **Aggregators:**

"legal entities that aggregate the load or generation of various demand and/or generation/production units and aim at optimizing energy supply and consumption either technically or economically"





How do we find improved business models?

*1<sup>st</sup> step:* Analyzing current business models (BM) for aggregators

2<sup>nd</sup> step: Improving BM in a qualitative way

3<sup>rd</sup> step: Analyzing improved BM in a quantitative way

4<sup>th</sup> step: Implementation and monitoring of improved business models

Focus of this presentation



Key Partner	Key Activities	Value Propos	ition	Customer Relation-ships	Customer Segments
	Key Resources			Channels	
Cost Structure			Revenu	ue Stream	

### Selected example: Current Business Model for Next Kraftwerke Germany



- Next Kraftwerke Germany is a Combined Aggregator and Balance Responsible Party in Germany.
- They are pooling decentralized generators (PV, Wind, Biogas, Biomass CHP) and customers (commercial, industrial) for marketing on the day-ahead spot market and various reserve markets.
- The key assets are control systems, computer models, forecast algorithms and administration knowledge.
- Value is generated by offering balancing services and optimal scheduling of electricity generation, trading and consumption.

### Selected Example: Improved Business Models for Next Kraftwerke Germany



## Supplying "mid-scale" consumers with time variable tariffs including grid charges optimization

Provide flexible customers with price signals (already implemented)

Consider other tariff components like grid charges in the optimization algorithm.



### Cost components of a electricity consumer

- Energy supply
- Grid charges
  - Fixed annual component [EUR/a]
  - Energy-dependent component [EUR/MWh]
  - Peak-load pricing component [EUR/MW] (for the maximum load per year/month)



[	
	Cost component
	Energy supply
	Grid peak
	Grid energy
	Grid fix
	Fees
l	

Annual cost [EUR]





- For the quantitative evaluation of the potential of the improved BM a linear mixed-integer optimization model has been implemented.
- It minimizes the cost for purchasing energy for flexible loads from the day-ahead spot market
- Three scenarios are compared:
  - Baseline (no optimization)
  - Spot (optimization considering the market prices only)
  - Grid (optimization considering both market prices and grid charges)
- Both, an annual and a monthly peak-load pricing component are considered for the grid charges

### Loads



- Three different loads of consumers connected to the medium voltage network are considered
- Three different gird tariffs (MITNETZ STROM, Westnetz, Netze BW) are considered for the loads





The loads can be changed flexibly according to price signals with the following restrictions:

- A load reduction/increase has to last for at least 3 hours.
- There has to be a pause of at least 1 hour between to flexibility activations.
- The load reduction/increase has to be between 0.1 MW and 0.3 MW.
- Maximally 2 load reductions and increases are allowed per day.
- Load reductions/increases are only allowed on weekdays
- The total daily consumption may not be changed by the flexibility activations.

### **Results with annual peak-load pricing**





Load 2 has its highest load at a time where the flexibility must not be active.

### **Results with annual peak-load pricing**





### **Results with monthly peak-load pricing**







- A certain share of the customer cost reduction can be the Aggregator's revenue in this business model.
- For a complete analysis this has to be compared to the additional cost of optimally managing demand response of customers loads:
  - Costs for software development
  - Costs for data metering and billing
- If the additional cost is lower than the customers cost reduction this is an improved Business Model, where both, the aggregator and the customer can benefit.

### **Conclusions:**



- For both, annual and monthly peak-load pricing tariffs, the improved business model can increase the Aggregator's revenue (by up to 8% of the original customers electricity cost for the analyzed loads).
- The load characteristics have to be taken into account for the implementation of this business model.
- It has to be noted that these results are optimal with perfect foresight of prices and loads. Real life algorithms do not have this kind of information.
- This is work in progress. In the future additional costs need to be taken into account and other business models have to be analyzed in detail.





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